RioTinto

Delivering superior returns

Chris Lynch, chief financial officer BMO Global Metals & Mining Conference 26 February 2018





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Supporting statements

Ore Reserves (slide 15)

Reserve grade for Oyu Tolgoi Underground – Hugo Dummett North and Hugo Dummett North Extension. Probable Ore Reserves for Hugo Dummett North and Hugo Dummett North Extension (499 Mt at 1.66% Cu, 0.35g/t Au) were released to the market in the 2016 Rio Tinto Annual Report on 2 March 2017 and can be found on p224 of that report. The Competent Person responsible for reporting of those Ore Reserves was J Dudley.

Reserve grade for Amrun (formerly South of Embley). Proved and Probable Ore Reserves (1409Mt at 52.4% Al₂O₃) for Amrun (South of Embley) were released to the market in the 2016 Rio Tinto Annual Report on 2 March 2017 and can be found on p223 of that report. The Competent Person responsible for reporting of those Ore Reserves was L McAndrew.

Rio Tinto is not aware of any new information or data that materially affects the above reserve grade estimates as reported in the 2016 Annual Report, and confirms that all material assumptions and technical parameters underpinning these estimates continue to apply and have not materially changed. The form and context in which each Competent Person's findings are presented have not been materially modified.

Production Targets

The production target for Oyu Tolgoi shown on slide 15 is the average production 2025-2030, including open pit production. This production target was disclosed in a release to the market on 6 May 2016 ("Rio Tinto approves development of Oyu Tolgoi underground mine"). All material assumptions underpinning these production targets continue to apply and have not materially changed.

Our strategy is delivering

Cash returns to shareholders of \$9.7 billion declared for 2017

- Highest ever full year dividend of \$5.2 billion (290 US cents per share)
- Additional share buy-back of \$1.0 billion to be completed in 2018

✓ EBITDA of \$18.6 billion, margin of 44%

✓ Reshaping the portfolio with divestment proceeds of \$2.7 billion

Invested \$2.5 billion in high-return growth

- Silvergrass commissioned, Oyu Tolgoi underground and Amrun on track

Delivered \$0.4 billion free cash flow from productivity

Strong results delivered in 2017

| Robust financial performance | Disciplined capital allocation | Positioning for the long-term |
|---|---|---|
| EBITDA of \$18.6 billion | Full year 2017 dividend of \$5.2 billion | Silvergrass iron ore mine commissioned in Q4 2017 |
| Operating cash flow of \$13.9 billion | Share buy-backs declared of \$4.5 billion | Oyu Tolgoi underground development on track |
| Free cash flow of \$9.5 billion | Net debt reduced to \$3.8 billion at 31 December | Amrun development progressing to plan |
| \$2 billion cost savings programme completed early | Capital expenditure of \$4.5 billion | Divestment proceeds of \$2.7 billion in 2017 |

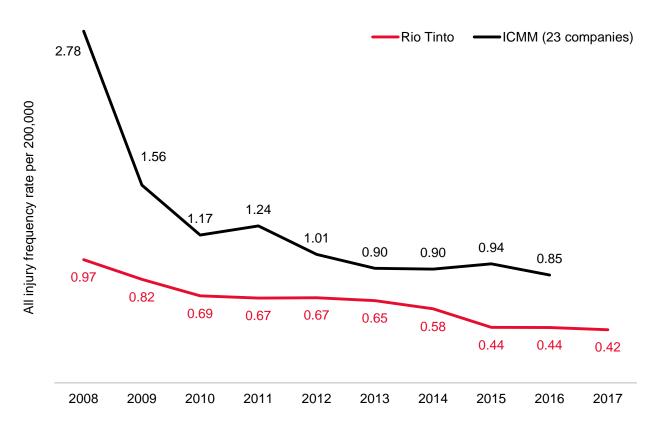






Safety and health come first

Continuing history of improvement



Safety fatality at Kennecott Operations and Health fatality in Pilbara Exploration in October

Focusing on **fatality elimination** – 1.5 million CRM verifications in 2017

Reducing injuries – Targeted hazard elimination campaigns

Catastrophic event prevention through control of major hazards

Mental health, wellbeing and fatigue management

Connection with engagement, leadership and **productivity** initiatives

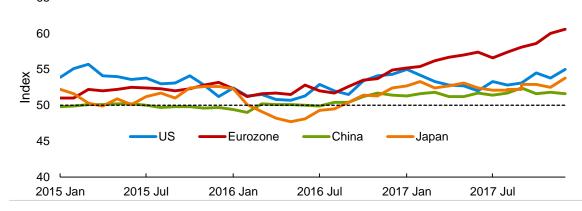
Critical Health Risk Management

Superior returns from world-class assets

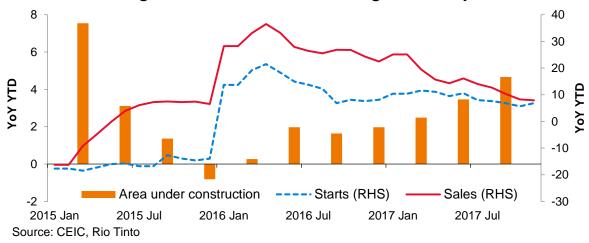
| | Iron Ore | Aluminium | Copper & Diamonds | Energy & Minerals |
|-----------|---|---|---|--|
| Margins | 68% Pilbara operations FOB EBITDA margin | 35% Integrated operations EBITDA margin | 39% EBITDA margin | 36% EBITDA margin |
| Cash flow | Cash flows from operations of \$8,466m Development capex of \$653m | Cash flows from operations of \$2,648m Development capex of \$654m | Cash flows from operations of \$1,695m Development capex of \$1,159m | Cash flows from operations of \$1,939m Development capex of \$32m |
| | Free cash flow of \$7,265m | Free cash flow of \$1,380m | Free cash flow of \$319m | Free cash flow of \$1,467m |
| | | | | |

Global macro indicators remain supportive

PMIs remain elevated



China housing sales and starts slowing modestly



Global growth momentum remains healthy

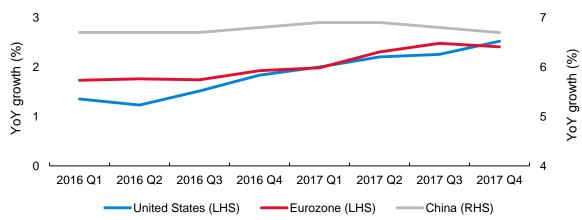
US growth supported by record high consumer confidence and healthy manufacturing and investment

EU performing better than expectations on stronger manufacturing and consumer confidence

China may slow modestly over the next six months but outlook remains positive in the medium to long-term

Chinese environmental policy measures are increasing demand for higher grade iron ore and reducing new aluminium capacity

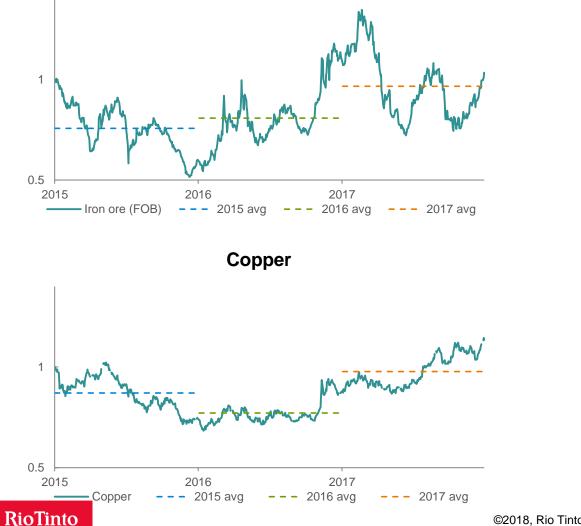
Positive GDP momentum

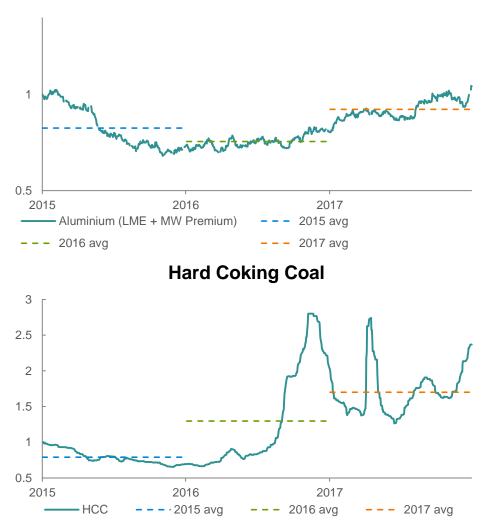


Robust demand drove stronger prices in 2017

Iron Ore

Aluminium



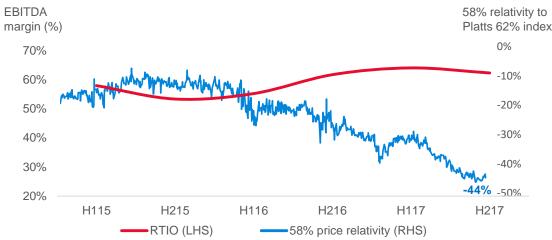


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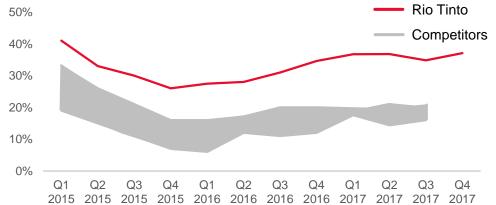
Outperforming in key commodities

Rio Tinto Iron Ore EBITDA performance



Source: Bloomberg, Metal Bulletin, Platts.

Upstream aluminium EBITDA margins



Iron Ore EBITDA FOB margin increases to 68%

Significant spread between high and low quality iron ores Steelmakers targeting high-grade / low-impurity iron ore products

Margin gap: portfolio quality and performance delivery

Aluminium EBITDA margin increases to 35% in 2017

VAP - 57% of primary metal sold, premium of \$221/t in addition to the market premium

Rio Tinto internal analysis which includes adjustments to externally reported EBITDA margins, trading, procurement and marine revenues to report performance on a comparable basis. Competitors included in the analysis are Rusal, Hydro and Alcoa.

Higher prices driving increased earnings

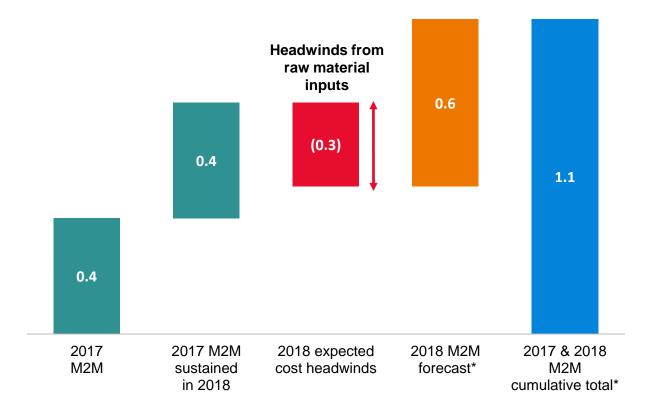
\$ billion (post tax) 10 4.1 0.4 8.5 0.1 8.6 9 (0.3) (0.2) (0.1) (0.1) (0.4) 8 Total cost reductions¹ of 7 \$0.4bn post-tax or \$0.6bn pre-tax 6 5.1 5 4 3 2 1 0 FY2016 Price Exchange Energy & Flexed FY16 Escondida No C&A vols Tax & Other FY2017 Volumes Cash cost inflation underlying underlying rates underlying reductions strike from Sept earnings earnings earnings

Underlying earnings 2016 vs 2017

¹ Cash cost reductions include reductions in Exploration & Evaluation costs

Productivity programme delivering \$5 billion of additional free cash flow by 2021

Post-tax mine to market (M2M) productivity programme (\$ billion)



\$0.4 billion mine to market free cash flow delivered in 2017

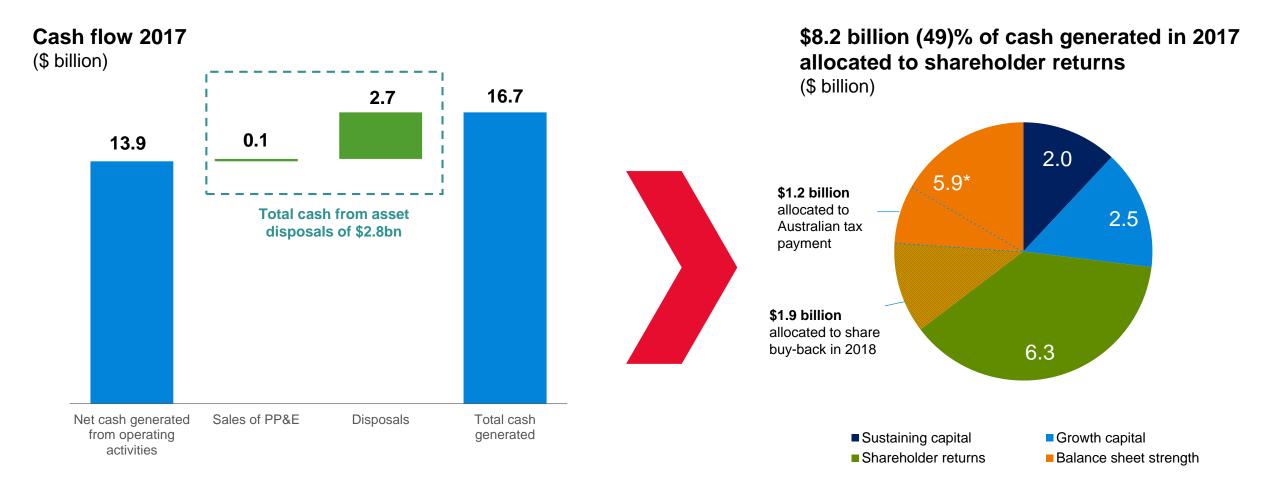
Cumulative 2017 and 2018 mine to market forecast of **\$1.1 billion**

\$0.3 billion mine to market forecast in 2018 despite raw material cost headwinds

Delivering **\$1.5 billion** mine to market each year from 2021

* Based on consensus prices and exchange rates

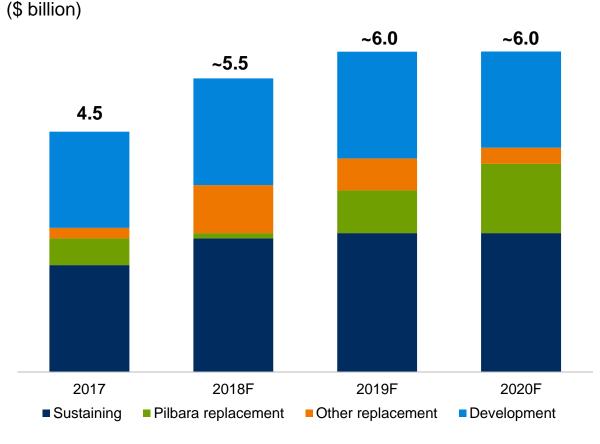
Disciplined allocation of strong cash flow in 2017



* Balance sheet net debt reduction of \$5.8bn comprises \$5.9bn of net cash movement and \$(0.1)bn of non-cash, exchange and other movements

Sustaining capital and compelling growth

Capital expenditure profile



Maintained sustaining capital guidance of \$2.0 to \$2.5 billion per year, including:

- Iron Ore sustaining capex of ~\$1 billion per year

Pilbara replacement capital includes Koodaideri development from 2019

Other replacement capital includes:

- South wall pushback at Kennecott
- Amrun replacement tonnes

– Zulti South

Development capital includes:

- Oyu Tolgoi, including development of power station
- Amrun
- AutoHaul[™]

High-return growth

| Amrun | Oyu Tolgoi Underground | Significant portfolio opportunities | Longer-term growth opportunities | |
|--|---|--|---|--|
| Creating seaborne bauxite market, high-grade, expandable | Largest and highest quality copper development in the world | Pilbara iron ore, Queensland bauxite, Canadian aluminium, TiO ₂ | Extensive exploration and evaluation programme and early stage projects | |
| >20% IRR | >20% IRR | >15% IRR hurdle rate requirement | 2017 E&E spend of \$445 million in 16 countries across 8 commodities | |
| \$1.9 billion capex, first quartile opex | \$5.3 billion capex, first quartile opex | Pilbara: progressing Koodaideri FS, significant resource optionality, latent capacity and productivity opportunity | Project options under assessment include: | |
| 22.8 Mt/a, project ~60% complete, commissioning H1 2019 | First drawbell production: 2020 Full production ~560 kt/a ¹ (2025- 2030) | Brownfield aluminium options: Alma, AP60, subject to market conditions Bauxite expansion options | Resolution copper Zulti South mineral sands Jadar lithium/borates | |
| 52.4% alumina content ¹ | 1.66% Cu, 0.35g/t Au ¹ | TiO ₂ latent capacity | | |
| | | | | |

¹ Refer to the statements supporting these reserve grades and production targets set out on slide 3 of this presentation

Continuing to deliver on our promises

- ✓ Cash returns to shareholders of \$9.7 billion declared for 2017
- ✓ Operating cash flow of \$13.9 billion
- ✓ Reshaping the portfolio with divestments completed of \$2.7 billion
- ✓ Invested \$2.5 billion in high-return growth
- Delivered \$0.4 billion free cash flow from productivity
- ✓ Strong balance sheet with net debt of \$3.8 billion